From Graham Gibbens, Cabinet Member for Adult Social

Care and Public Health

Andrew Scott-Clark, Director of Public Health

To: Adult Social Care and Health Cabinet Committee -

10 May 2016

Subject: Public Health Risk Management

Classification: Unrestricted

Past Pathway of Paper: None

Future Pathway of Paper: None

Electoral Division: All

Summary: This report presents the strategic risks relating to the Public Health Division of the Social Care Health and Wellbeing Directorate.

Recommendation: The Adult Social Care and Health Cabinet Committee is asked to **CONSIDER** and **COMMENT** on the Risk Management arrangements for Public Health outlined in this report.

1. Introduction

- 1.1 Risk management is a key element of the Council's Internal Control Framework and the requirement to maintain risk registers ensures that potential risks that may prevent the Authority from achieving its objectives are identified and controlled. The process of developing the registers is therefore important in underpinning business planning, performance management and service procedures. Risks outlined in risk registers are taken into account in the development of the Internal Audit programme for the year.
- 1.2 The Public Health Division maintains its own risk register, with a hierarchical report through the Social Care, Health and Wellbeing Directorate to ensure that risks are escalated when necessary.
- 1.3 A standard reporting format is used to facilitate the gathering of consistent risk information and a 5x5 matrix is used to rank the scale of risk in terms of likelihood of occurrence and impact.

2. Risks relating to Public Health

- 2.1 Risk is inherent in any undertaking, and ensuring that the risks are managed effectively is a key part of management. The coming year brings many risks that the division needs to manage effectively, including the challenges of delivering service transformation, alongside a backdrop of reducing funding.
- 2.2 The risks currently on the Public Health divisional level risk register are

- Chemical, biological, radiological, nuclear and explosives (CBRNE) incidents and communicable disease outbreaks.
- Implementation of new models within reduced financial envelope
- Maintaining performance and quality of services throughout the transformative period, and within resource constraints
- Ensuring health inequalities do not widen
- Information Governance
- Business Disruption
- Managing and working within the market

Further detail on these risks, and the controls in place, is available in Appendix 1.

- 2.3 Many of these risks are linked to risks on the Authority's Corporate Risk Register, for example the risk of communicable disease outbreak is contained within the Corporate Risk Register, under risk number four, Civil Contingencies.
- 2.4 During the past year the following risks have been removed from the Public Health Division risk register
 - Managing the transition of responsibility for the Healthy Child Programme from NHS to the County Council in October 2015
 - Managing in-year budget cut of £4m following government reduction to grant
- 2.5 The Divisional level risk register is formally reviewed by Public Health Departmental Management Team on a quarterly basis.
- 2.6 In addition to the internal risk management, there is also a process in place whereby contracted providers are required to maintain risk registers and manage risk within the services they provide. These risk registers are formally reviewed on a quarterly basis in contract management meetings.

3. Recommendation

3.1 Recommendation: The Adult Social Care and Health Cabinet Committee is asked to **CONSIDER** and **COMMENT** on the Risk Management arrangements for Public Health outlined in this report.

4. Background Documents

4.1 KCC Risk Management Policy on KNet intranet site. http://knet/ourcouncil/Pages/MG2-managing-risk.aspx

5. Contact details

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